

transcending



STILL HOPES | *Annual Report 2021*





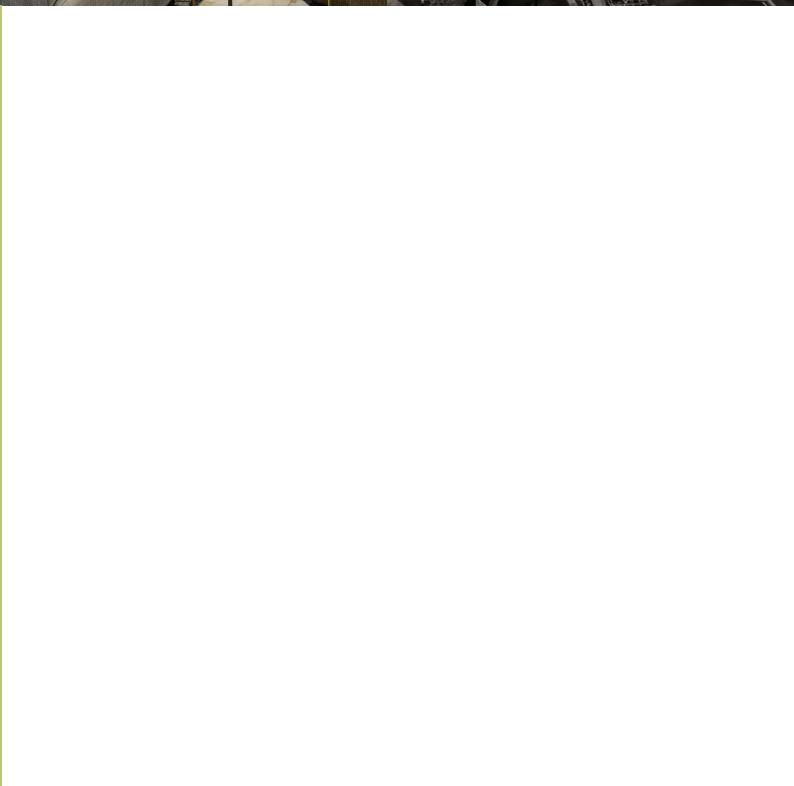
visionary



intuitive



connected



DANNY L. SANFORD, *President and Chief Executive Officer*

“Together we will make these campuses come to life and as we do that, the Still Hopes organization will become stronger and gain even better viability for the long haul.”

2021 will certainly be a year for storytelling in the years to come. Of course, the pandemic will be a part of that story, as it moved into its second year of significant impact on our planet, and for sure Still Hopes was not immune from impact. The Still Hopes pandemic story is one of courage, hope, and success, rather than one of fear, despair, and failure, but it still took its toll on the resiliency of both our staff and our residents, as well as our family members.

Another story coming out of 2021 was the completion of the new HopeWell apartment building. HopeWell was constructed during the pandemic and still managed to finish one week ahead of its scheduled completion date. Certainly, we learned that having a great construction partner, CF Evans of Orangeburg South Carolina, is critical to a good outcome in turbulent times!

2021 also is the year that our Board made the decision to do some restructuring of the Leadership Team at Still Hopes, with the addition of our Vice President of Operations, Mr. David Smart. The process involved the updating of titles for our Leadership Team to match with where our profession is going, such that my own title was revamped to President and CEO, the CFO was renamed as the VP of Finance, and the Health Services Director was renamed as the VP of Health

and Wellness. David’s position is designed to become the second in command at Still Hopes and to learn all that is necessary for our organization to stay in step, especially as my time as our CEO is beginning its final 4 years of active service.

For sure the future is bright at Still Hopes, and much is to be done during the remainder of my time here at the Lead. The project known as “York Place”, The York South Carolina middle market campus, is now about to be undertaken. Following close on York Place’s heels will be the new middle market project on the adjacent Lexington 2 School District Property, which lies immediately to the West of the Still Hopes campus. David Smart is a savvy leader who has worked in the field of CCRCs for most of his life, but who also has unique capabilities and experience with the middle market projects we are about to undertake. Together we will make these campuses come to life and as we do that, the Still Hopes organization will become stronger and gain even better viability for the long haul.

Peace to you all,

Danny L. Sanford
President and Chief Executive Officer



POSSIBILITES
ahead



ENHANCED
wellness

NIKKI ROBERTSON, *Vice President of Health and Wellness*

“Getting new leadership members and staff focused on looking in front of them and not behind them is essential as we hedge a new path.”

I am Nikki Robertson, Vice President of Health and Wellness. I have 22 years of experience in long term care, with 19 years serving as a licensed nursing home and assisted living administrator. I have a responsibility to provide guidance, direction, and support to those I supervise. I have been afforded the opportunity to work side by side with Wellness, Life Engagement, Culinary, Solutions, Nursing, Community Relations, and Chaplaincy. This year I will have been at Still Hopes for 12 years.

As I reflect over the past year it is easy to have my thoughts pulled towards the hard road we have traveled, the losses we have endured and the relentless changes we have powered through. However, I want to take this opportunity to embrace the good. As you enter our campus a sign reads, “Tough Times Don’t Last, Tough Teams Do.” This really affirms what we already know, we are built to last not just based on bricks and mortar but built on culture and who we want to be.

This past year afforded us the opportunity to acknowledge what we have been through, what we have learned and what strategies need to be implemented for a successful new year. As we anticipate for the slow down of COVID-19, we can now look at our current needs moving forward learning from the past year.

As we explore where to go next, we must ask these simple questions:

Where did we succeed? We kept residents and staff safe, informed with the most up to date information, involved in the most creative ways, stayed connected, boosted morale when it was hard to find, supported initiatives even though we may have had little understanding of the why’s and implemented new technologies. Most of all we stayed put and held strong the best way we knew how.

Where did we fail or need improvement? It is hard to say if we failed or where we could have improved when we were dealing with something such as a pandemic, a true state of emergency that left so many of us shaking our heads in disbelief.

What lessons did we learn? We learned that everyone deals with isolation and the fear of the unknown differently. We learned there is not a one solution scenario. We learned that we are not immune to the depression, panic, fear, those around us felt. We learned that we are strong, supportive, seeking to understand, giving what is within our powers, creative, flexible, knowledgeable, unique, hardworking, dedicated to the mission, passionate, emotional, all the things that make our culture strong and growing.

What goals do we have for the new year? There were new faces that joined us this past year. Getting new leadership members and staff focused on looking in front of them and not behind them is essential as we hedge a new path. Employee and resident wellness and well-being are significant factors in our company’s longevity and sustainability. This next year I will be looking at initiatives that focus on more than just the physical well-being of an individual but includes areas such as culinary, life engagement, spirituality, supportive services, and clinical services. Working in collaboration with Danny, David, and Carolyn, we will together embrace resident life while at the same time engage staff creating a supportive environment that encourages retention and development. I look forward to this next year and what it brings to all that take part.

Nikki W. Robertson
Vice President of Health and Wellness

DAVID SMART, Vice President of Operations

“Service to the middle-income market is underserved and there is a great need to provide them with housing and service options they can afford.”

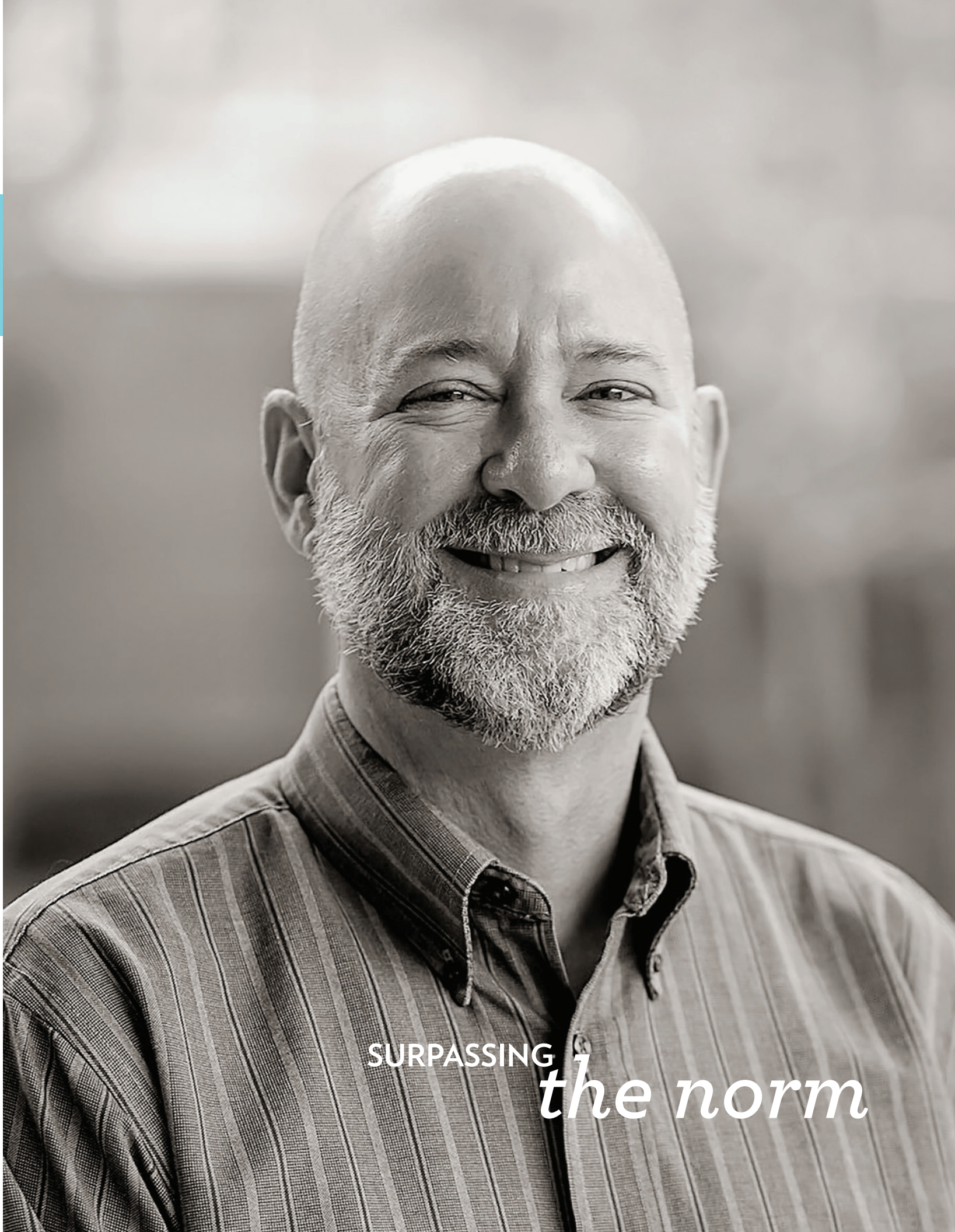
My current leading efforts are focused on employee engagement and satisfaction at Still Hopes. This has involved reviewing the latest employee satisfaction survey and identifying areas that need improvement. Currently, my focus is on conducting Employee Focus Groups with every department, to hear directly from staff about how Still Hopes can better support them. The front-line staff at Still Hopes, are the foundation for everything done here to serve residents. The pandemic has surely underscored the already known fact that these caring individuals truly are essential workers. The goal of Still Hopes is to be the employer of choice in the Columbia area. Hearing from the staff will help to identify opportunities to better support them at work and in their personal lives so they can bring their best selves to work.

Additionally, I am eager to work closely with Danny Sanford on future projects aimed at providing housing and services to middle-income seniors. Service to the middle-income market (sometimes called “the missing middle”) is underserved and there is a great need to provide them with housing and service options they can afford. Most seniors make too much money to qualify for housing subsidy from HUD, but don’t make enough to afford a full-service continuing care retirement community. This very significant gap in the aging services continuum, and Still Hopes commitment to do its part to help with serving this group, is why I am excited to be involved in these very important projects and the future of Still Hopes.

David S. Smart
Vice President of Operations

STILL HOPES IS HONORED TO HAVE DAVID *as an integral part of our Executive Team. David joined Still Hopes in September 2021 and holds a master’s degree in Gerontology and Long-Term Care Administration from Naropa University in Boulder, Colorado. He has been involved with seniors for many years, beginning as a young man working for his father at a large continuing care retirement community in Cincinnati, Ohio.*

David participated as a Fellow in the Inaugural Class of the LeadingAge Leadership Program in 2007. David continued his association with the LeadingAge Leadership Program as a coach from 2014-2016 and served on the selection committee in 2013. He has served on the Board of LeadingAge Colorado, serving as the Chair from 2016-2018. David also served on the Metro State University of Denver’s Master of Health Administration Advisory Board. Prior to coming to Still Hopes, David worked in the affordable housing arena, serving for the last 14 years as the President/CEO of Eaton Senior Communities located in Lakewood, Colorado.



SURPASSING
the norm



MEASURED
performance

CAROLYN J. TWISDALE, *Vice President of Finance*

“As always, Still Hopes has risen above challenging circumstances and continued to thrive.”

On many levels, 2021 has certainly been a challenging year. However, as always, Still Hopes has risen above challenging circumstances and continued to thrive. If you have spent any time on our campus, you know that the biggest key to our success is our people. Despite challenges stemming from the COVID pandemic, our staff and residents have continued to support each other and create an atmosphere that feels safe and almost insulated from the tumultuous events going on in the world. That insulation does not mean we are immune from constantly changing circumstances, but it has allowed us to absorb these changes in stride.

Departments within Still Hopes such as Human Resources, Accounting, and Information Technologies (IT), have been challenged to be flexible with the changes resulting from the new “normal” under COVID. These departments continue to perform their vital tasks, but they must now do so with the added pressures from the world they now live in. These pressures include a shrinking employee candidate pool and inflation of expenses. The inflated expenses are in reference to a higher cost of wages and supplies and new technologies

that have arisen during the COVID “remote work” periods for most businesses and partners. Also, while a number of industries closed, reduced schedules and worked remotely, Still Hopes continued to serve our residents and staff in person but under strenuously new and enhanced infection control restrictions. However, you can rest assured that your Still Hopes team is always pivoting, taking these new changes in stride, and looking ahead to a bright future.

So, as we grow from challenges in 2021 to a new year in 2022, we are looking forward to that future, bright with opportunities. These opportunities include continuing to welcome new residents to Still Hopes, increasing our staffing, and taking on new projects like the middle market community in York, South Carolina. We also plan to strengthen technology on our campus to serve our residents to a high level of expectation. We look forward to a year of progress and growth and we are excited to see what 2022 will bring.

Ms. Carolyn J. Twisdale
Vice President of Finance

FINANCIALS

- Approximately midway through 2020, the COVID 19 Public Health Emergency began. Financially, Still Hopes began incurring additional expenses related to personnel costs, personal protective equipment, cleaning supplies and culinary disposable supplies for meal delivery. We applied for and received assistance funding from the Payroll Protection Program and the CARES Act Stimulus Funds. During 2021, the funding from the Payroll Protection Program was forgiven and recognized as contribution revenue. The remaining funding from the CARES Act Stimulus funds remains reflected as a liability in the financial statements until such time as these advances have been reported to the Federal Government and accepted. Still Hopes believes that most, if not all, of the Stimulus Funds will meet program requirements.
- In order to address the changing needs of existing and future Residents, the Board of Trustees adopted a master plan for the Community campus that focused on an enriched, even more wellness-focused retirement lifestyle, and that meets the growing demand for multi-dimensional wellness-based activities. The components of the master plan, called for a two-phased expansion of the Community’s facilities and services. The Institution successfully completed the first phase of this mission expansion plan with the construction of the HealthPointe Project, “now known as Greenway” which opened in March 2019. The second phase of this master plan was completed in 2021 through the construction of the HopeWell apartment building, which opened in February 2021.
- The WellPointe Project, *(new HopeWell 80 unit apartment building)* was completed in February 2021. Residents began to move into the new building in February. At the end of 2021, residents had moved into sixty-five residences, eight residences were reserved, and seven residences continued to be marketed.
- Still Hopes demolished four older cottages and began construction on their replacement during 2022 during 2020. Deposits were in hand from prospective residents prior to construction. Two of the cottages had couples move in to them in December 2020 and residents moved into the remaining two cottages in February and March 2021. Four additional older cottages will be replaced during 2022.
- Still Hopes became a rated organization by Fitch with a BB rating in 2018 *(Outlook Stable)*. This BB stable outlook rating was confirmed by Fitch in April 2021.
- Provided \$155,679 of resident assistance in 2021 and have provided a total of \$3.76 million since the endowments were established.
- Rate increases were held to between 3.0% for apartments, cottages, assisted living and skilled nursing centers and 4.5% for Solutions for Living at Home for the 2021 fiscal year compared to the national average of 3.90% for 2021.
- Contributions for unrestricted and restricted gifts totaled \$700,000 for the year.
- The waiting list for apartments and cottages included 98 prospective residents or couples at the end of 2021. This did not include the number of prospective residents for HopeWell which totaled 11 at the end of 2021..
- Solutions for Living at Home *(home care services)* continued to serve residents and community clients with average service hours per day in 2021 of over 677 hours and revenues of \$6.0 million ~ a 23.8% increase from 2020.
- During 2020, Still Hopes placed the development of the Childcare Center on hold in response to the COVID 19 Public Health Emergency. Still Hopes, the Lexington School District II and the Boys & Girls Clubs of the Midlands finalized plans to provide a five day a week supervised learning program at a local elementary school building for Still Hopes’ employees and school district employees. The Boys & Girls Clubs of the Midlands implemented a program that they ran, the “BE GREAT Academy”. The program served 4K – 12th grade and opened on September 8, 2020. This program provided Still Hopes employees and those of the school district an opportunity for child supervision and learning so that the parents could be at work, which was an issue with the variety of school openings in the area *(in person and virtual learning)*. This program ended with “in person” school sessions back in place.
- Still Hopes entered into an agreement for the installment purchase for the school property adjacent to our campus. The purchase price is \$3,270,000. Still Hopes has paid \$1.0 million thus far. The remainder of the purchase price will be paid when the school district moves to its new location, currently planned for October, 2023.

KEY PERFORMANCE INDICATORS

	2021	2020
Operating Ratio (expenses as a percentage of revenues)	96%	102%
Net Operating Margin Ratio	7.02%	(3.58%)
Debt Service Coverage Ratio	1.60	1.43
Days Cash on Hand	372	299
Cash to Indebtedness	125%	86%

CONDENSED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS*

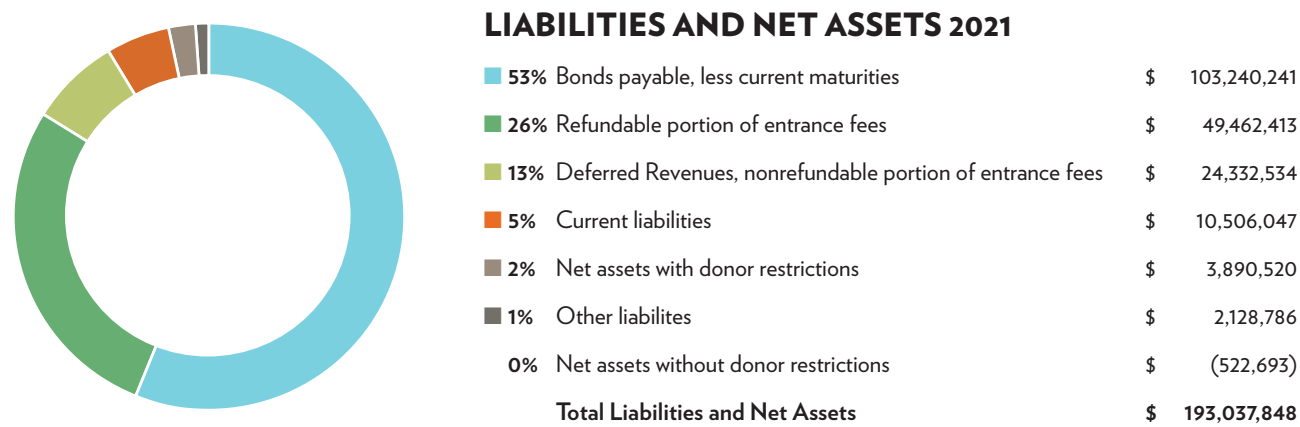
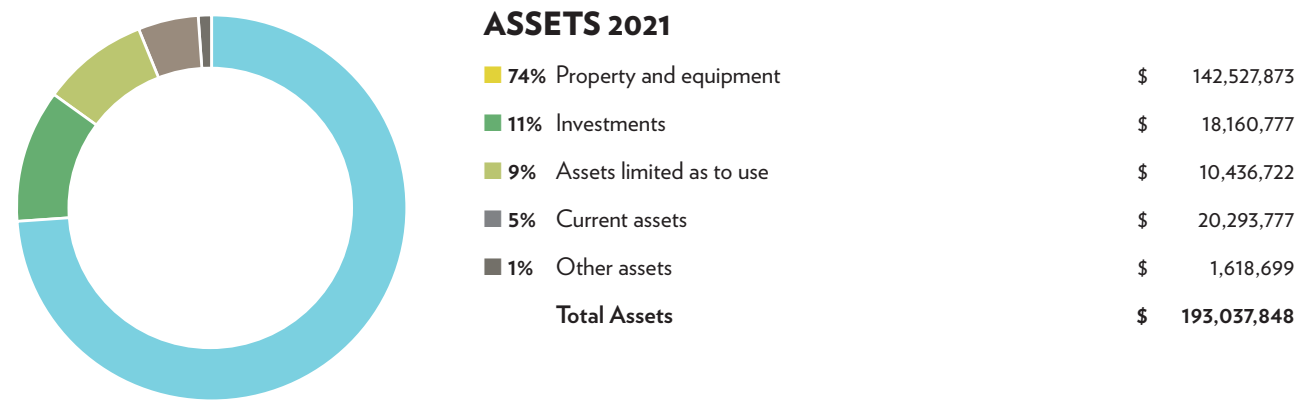
ASSETS	2021	2020
Current Assets	\$ 20,293,777	\$ 12,266,369
Property, Plant, & Equipment, net of depreciation	142,527,873	134,162,394
Assets whose use is limited or restricted	10,436,722	13,064,807
Investments	18,160,777	19,551,391
Other	\$ 1,618,699	\$ 1,293,365
Total Assets	\$193,037,848	\$180,338,326
LIABILITIES AND NET ASSETS		
Current Liabilities	\$ 10,506,047	\$ 15,423,193
Bonds Payable, less current maturities	103,240,241	109,897,266
Other Long Term Debt	52,786	58,182
Deferred Revenues, nonrefundable portion of entrance fees	24,332,534	13,430,136
Refundable portion of entrance fees	49,462,413	33,909,545
Entrance Fee Deposits	532,444	3,416,595
Other Liabilities	1,543,556	1,283,574
Total Liabilities	\$189,670,021	\$ 177,418,491
Without donor restrictions	\$ (522,693)	(135,904)
With donor restrictions	3,890,520	3,055,739
Total Net Assets	\$ 3,367,827	\$ 2,919,835
Total Liabilities and Net Assets	\$193,037,848	\$180,338,326

CONDENSED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSESTS*

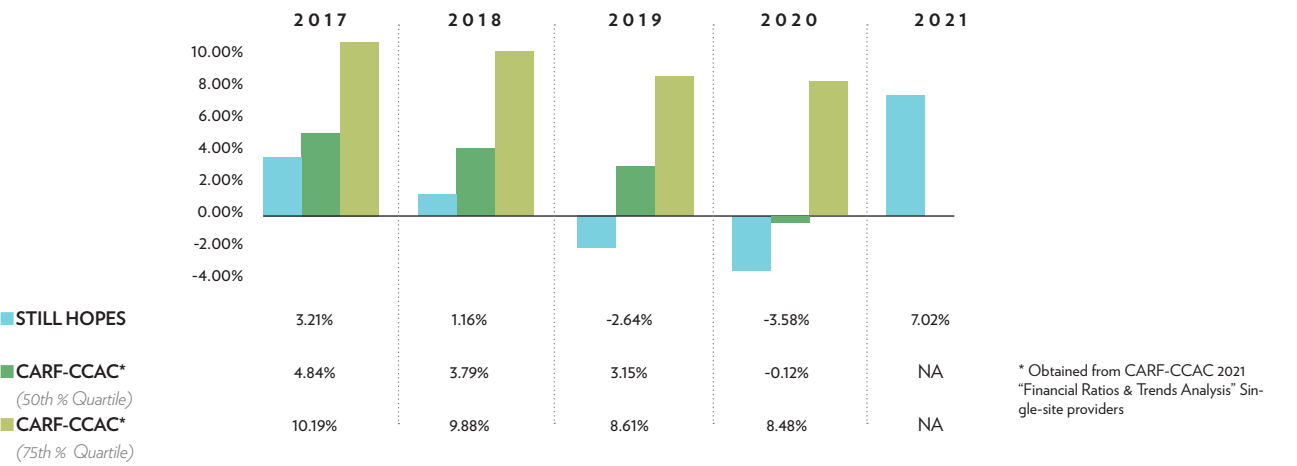
STATEMENT OF ACTIVITIES	2021	2020
Operating Revenues	\$ 38,224,354	\$ 31,742,236
Operating Expenses	38,841,639	34,516,269
Excess of Revenues over Expenses	\$ (617,285)	\$ (2,774,033)
Loss on advance refunding of debt	-	-
Unrealized investment gains	230,496	(1,626,333)
Change in Net Assets without donor restrictions	\$ (386,789)	\$ (4,400,366)
Change in net assets with donor restrictions	834,781	183,926
Increase in Net Assets	\$ 447,992	\$ (4,216,440)
Net Assets, beginning of year	2,919,835	7,136,275
Net Assets, End of Year	\$ 3,367,827	\$ 2,919,835

*Condensation of Financial Statements audited by independent certified public accountants. Additional information is available from the Chief Financial Officer by request.

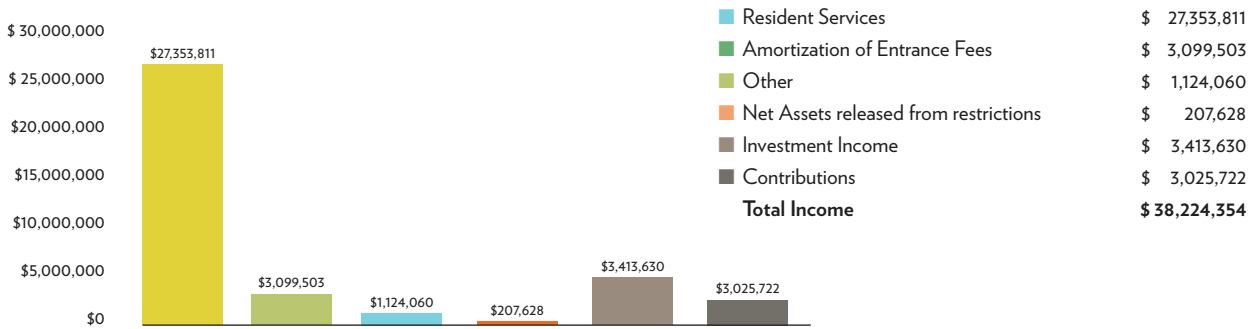
FINANCIALS



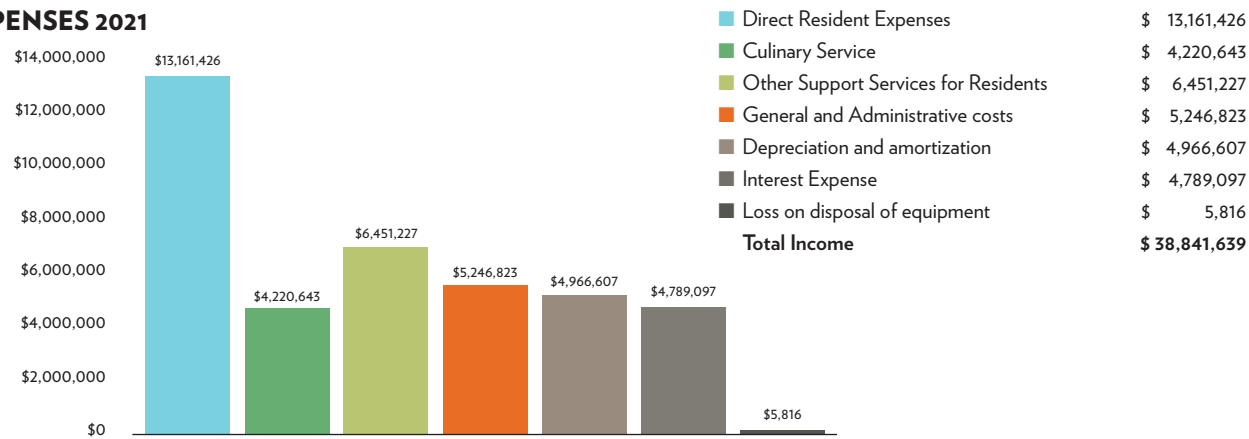
NET OPERATING RATIO (%)



INCOME 2021



EXPENSES 2021



“Our Board of Trustees are committed to Still Hopes through their gifts of money, time, and energy. We are extremely grateful that 100% of our board participates in charitable donations to Still Hopes.”

With 2021 behind us, we can look back on another year that brought more than its share of challenges for the Still Hopes community. Despite these obstacles, I am happy to report that Still Hopes continues to thrive because of the efforts of all of its stakeholders. The resilience of our residents, the dedication and service of our staff, and the leadership of our Executive Team all contributed to this success. Of note, we completed construction of the beautiful HopeWell Apartments in February, and worked with 80 new families to join our community. We also continue to work towards the renewal of our existing cottages, through the construction of new cottages, to allow us to serve even more families on our campus. In addition, we continue to explore other projects to make life at Still Hopes better, and we look forward to sharing those with you in the future.

As we reflect back on the prior year, we remain especially grateful for our hardworking and caring staff, who provide incredible service to our residents, and our talented Executive Team, who continue to help us navigate the challenges of the pandemic. We are truly blessed to have this team working for our families! In particular, we want to highlight David Smart, who joined us in September of this year as our Vice President of Operations. David brings a wealth of experience to the Still Hopes team, and we are already benefitting from the new perspective that he brings to our table.

Finally, we offer a sincere thank you to all who support Still Hopes, our people, and our mission. It is with your efforts that Still Hopes is able to provide a supportive community to its families, and its families are able to thrive. It has been an honor to serve as Board Chair this year, and I look forward to continuing to serve alongside the rest of the Board and the superlative Still Hopes Team in 2022!

C. Jones DuBose, Jr.
Board Chair

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Mr. James P. Newman, *Vice Chair*
Mr. Vance Bettis, *Secretary*
Mr. Michael D. Kelly, *Treasurer*

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Mr. Lana H. Sims, Jr.
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The Rt. Rev'd W. Andrew Waldo

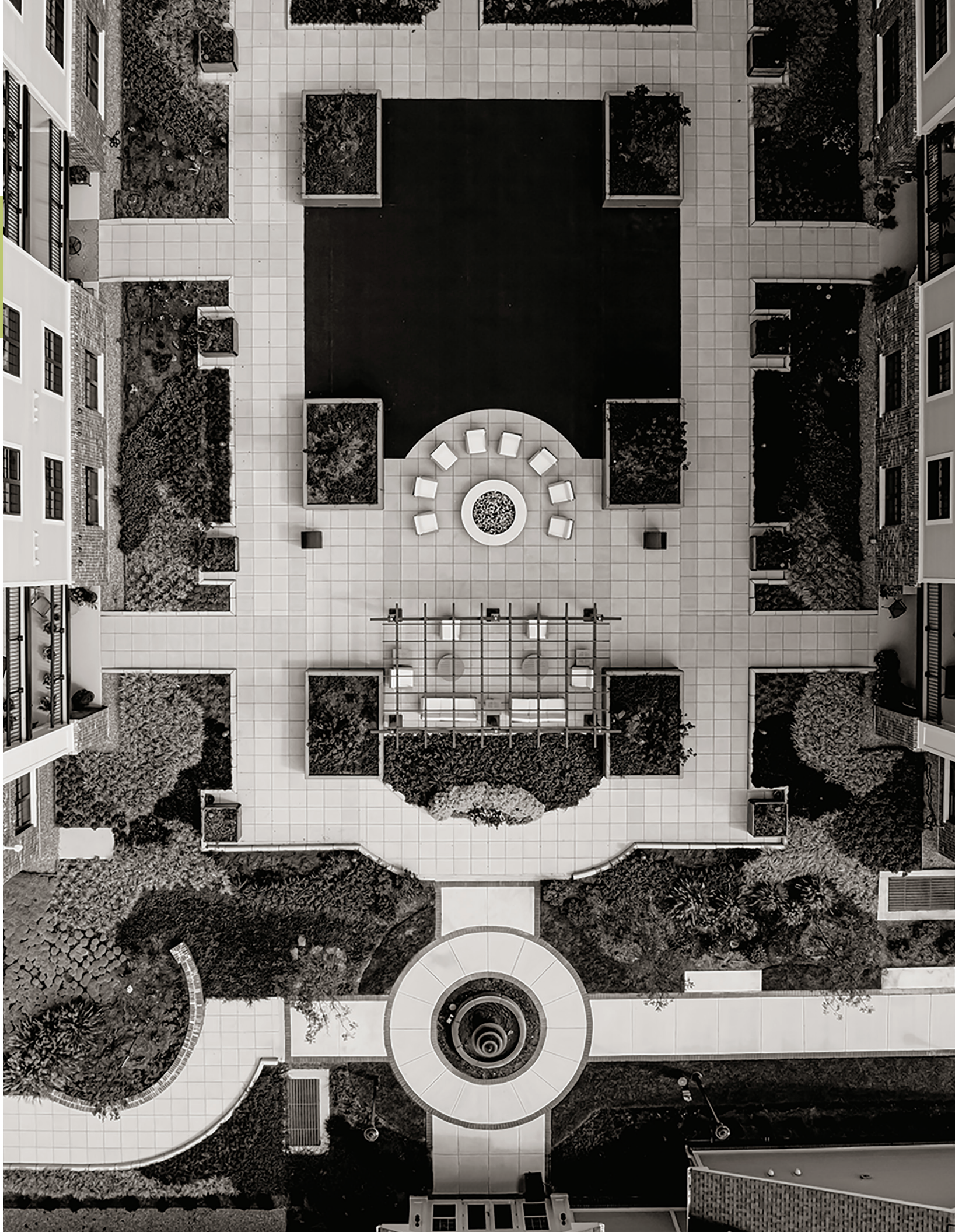
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Mr. Danny L. Sanford, *President and Chief Executive Officer*
Ms. Nikki W. Robertson, *Vice President of Health & Wellness*
Mr. David S. Smart, *Vice President of Operations*
Ms. Carolyn J. Twisdale, *Vice President of Finance*

Our Board of Trustees are committed to Still Hopes through their gifts of money, time, and energy. We are extremely grateful that 100% of our board participates in charitable donations to Still Hopes.



“Thank you to our loyal donors who allow Still Hopes to continue to thrive even amid a pandemic. Your dedication to the mission of Still Hopes makes our vision come to life.”

We had another eventful year in 2021, but it was filled with a great appreciation for things we once took for granted such as casual visits, hugs, holidays, celebrations, and worshipping together.

We certainly felt the continued prayers, emotional support and appreciate the incredible generosity shown to the Still Hopes community as we faced another year of navigating through a pandemic and unforeseen challenges. Even through these challenges, our leadership staff never let go of the vision to hold Still Hopes at a high expectation for senior living.

Thank you to our loyal donors which allow Still Hopes to continue to thrive. Your dedication to the mission of Still Hopes makes our vision come to life. To those who have given and those who wish to give in the future, your continued support means everything.

May the strengths and smiles of our community continue into the new year as we welcome new opportunities and come back together and continue to raise the bar for our residents.

All the best,

Meredith S. Walker
Director of Development

PLANNED GIVING FOR THE FUTURE OF OUR MISSION

The Guignard Society was formed in 1998. The Society was named in honor of Dr. Jane Bruce Guignard, who willed the Guignard Mansion and its 38 acres of land for the establishment of a retirement community. Her vision and gift became the foundation for the compassionate, caring, and vibrant community that Still Hopes is today. Her additional generous gift of a \$100,000 endowment began a lasting tradition of support for the Still Hopes mission – one that continues to endure.

Guignard Society members have accepted the call for planned and estate giving, with the goal of a sustainable financial foundation for Dr. Guignard’s vision. Gifts like these will help ensure stability for today, while continuing to strengthen mission and ministry for generations to come.

There are many ways to include Still Hopes in your estate planning. Among these are bequests, retirement plan designations, charitable gift annuities, gifts of real estate, qualifying cash gifts, charitable trusts and insurance.



PLANNED
giving

GUIGNARD SOCIETY

GUIGNARD SOCIETY MEMBERS

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Mr. George Betsill
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Mr. & Mrs. Gettis D. Wood, Jr.

2021 DONORS

Our Annual Donor List indicate cash gifts that were deposited between January 1, 2021 - December 31, 2021. These donations indicate cash gifts only, and do not include pledges, in-kind gifts, or donations to Still Hopes through the Midlands Gives Campaign. Thank you for your ongoing commitment to Still Hopes Episcopal Retirement Community and our mission.

ANGEL (\$20,000+)
Estate of Mr. and Mrs. George C. Fant
Mr. Kenneth W. Baldwin, Jr.

AMBASSADOR (\$10,000 - \$19,999)
Anne S. Smith Charitable Trust
Mrs. Vivian T. Lewis
Mr. and Mrs. Danny L. Sanford
Mr. and Mrs. David O. Williams

SUSTAINER (\$5,000 - \$9,999)
Carol C. Gentry Trust
Mrs. Everett Gasque
Mr. and Mrs. James P. Newman, Jr.
Mrs. Joyce C. Steele

ADVOCATE (\$2,000 - \$4,999)
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Mrs. Barbara K. Cobb
Father Richard Crozier
Mr. and Mrs. C. Jones DuBose, Jr.
Dr. and Mrs. Walter B. Edgar
Mr. and Mrs. John P. Evans
Mr. and Mrs. John G. Guignard
Mr. and Mrs. Charlton E. Law
Mr. Harry Logan
Ms. Judith T. Milone
Dr. Ann E. Ruderman
Ms. Carolyn J. Twisdale
Mr. and Mrs. Benjamin O. Yelverton

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Mr. Wallace B. Behnke, Jr.
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Mrs. Robert S. Bly
Mrs. Ann D. Bowman
Mrs. Alice Forbes Boyle
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Mr. and Mrs. Philip A. Johnston
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“We certainly felt the continued prayers, emotional support and appreciate the incredible generosity shown to the Still Hopes community as we faced another year of navigating through a pandemic and unforeseen challenges. ”

Still Hopes is honored to connect with other Midlands non-profits joining together to raise money and spread awareness during a 24-hour online giving challenge. In 2021, friends of Still Hopes banded together to raise over \$3,500 for the Still Hopes Opportunity Fund which allows our Executive Director and Board of Trustees to investigate and implement mission opportunities as they appear to the organization. We appreciate all of our donors who participated in this challenge and look forward to participating in Midlands Gives on May 3, 2022.

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POSH was created to celebrate the generosity of our employees who in addition to their employment responsibilities give back to Still Hopes through a one-time gift, payroll deductions or by giving their accrued vacation time to another employee in need through our PTO donation program.

Our Employees are true Patrons Of Still Hopes (POSH) who go above and beyond for our community and residents. POSH was created to celebrate the generosity of our employees who in addition to their employment responsibilities give back to Still Hopes through a one-time gift, payroll deductions or by giving their accrued vacation time to another employee in need through our PTO donation program. Leading the charge is our Still Hopes Management Team (*Executive Management and Directors*) with 100% giving participation. We are thankful for each of our employees and those who feel led by our mission.

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